#### How It Started & How It's Going: How Failure & Pivoting Can Create Massive Opportunity

Jay Schwedelson - Founder, CEO SubjectLine.com & Worldata Group

# 29 Minutes... I'm Jay. The rest is blah, blah, blah.

### Where I grew up...





### The kitchen table was always about marketing.

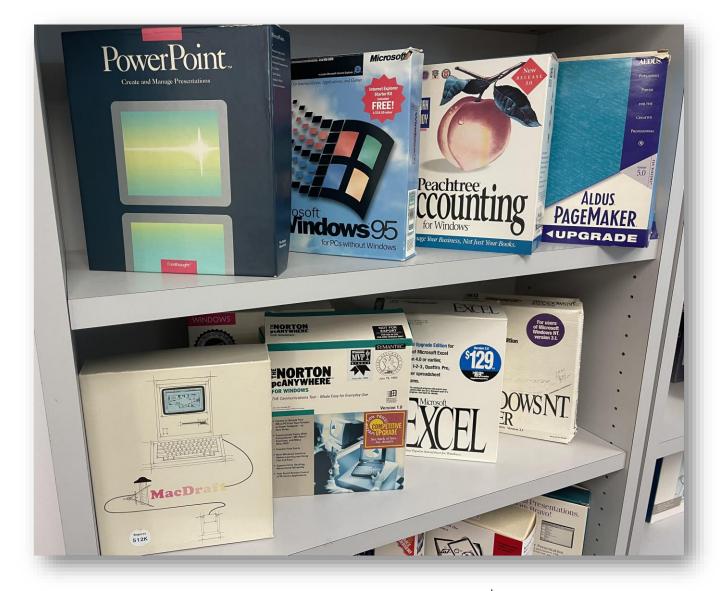


#### The Company Specialized In Marketing Campaigns **Selling Software** Via The Mail





# This Was 90% of The REVENUE









# 1995: Had a thought... Ads on the internet





#### l was close...

keyword based advertising thus enabling the advertisers to reach rget audience and garner high click through rate and conversion



1995-1997

#### **Development of Advertising Networks**

The first ad networks were developed, the most popular being, WebConnect and DoubleClick. More than 150 websites were included in the WebConnect network in 1995. Introduced "frequency capping" to prevent "banner fatigue". One year later, advertisers got access to campaign analytics to see and control the conversion rate, which was the big step forward. Google would later purchase DoubleClick for \$3.1b in 2007.

1999

#### Introduction of PPC model

3oTo.com (renamed Overture in 2001, and acquired by Yahoo! in 13) brought the concept of pay-per-placement searches, shifting



#### The History of Online Advertising

websites organised in a hierarchy.



#### Online Display Ads became targeted

Following the success of AT&T, online display ads became increasingly popular. Advertisers were looking for ways to better target ads, specifically targeting consumer demographics. Ad agency WebConnect. which was the first ad network, began to work with their clients to pinpoint the websites that their ideal consumers visit. Ads were then placed on these websites where by they were more likely to be seen by the most relevant audience.

WebConnect also produced a tool to prevent 'ad fatigue,' which occurs when users are repeatedly shown the same ad. These developments were revolutionary in the digital advertising space.

#### The rise in Ad Servers

The rise in online display ads meant that advertisers were now looking for ways in which they could measure the results of their efforts. Advertisers needed a system that enabled them to display ads and track their performance to better target internet users. That's where DoubleClick came in one of the world's first ad servers. At this point, it was not owned by Google; the concept had been developed by Kevin















#### Big Decision!

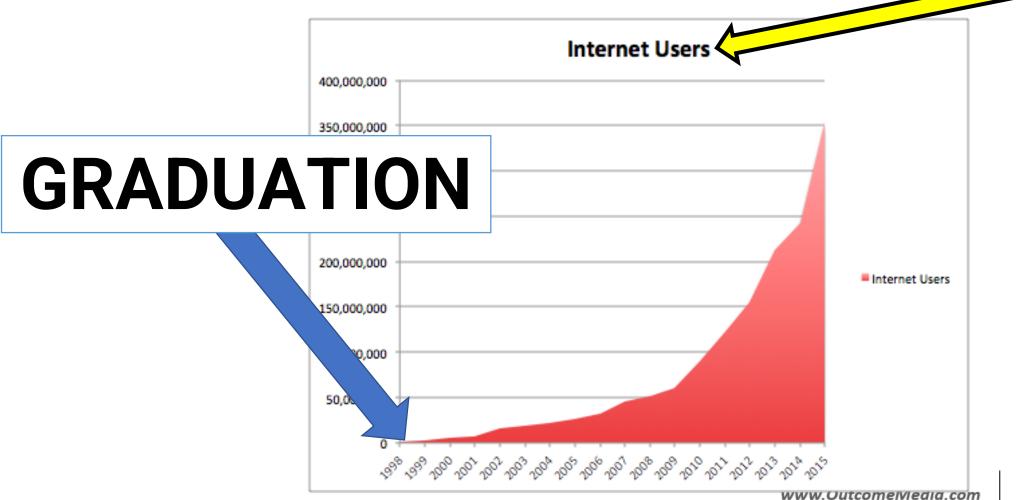
Folks wanted to retire...
WebConnect in trouble...
Ok, lets merge all of this stuff...



#### **Graduated College 1998.**

Folks Retired 2000.

**Company \$2,000,000 in Debt** 



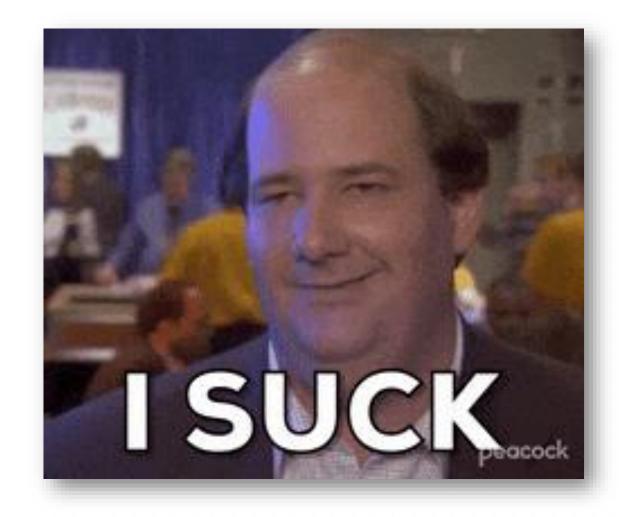


# Do you buy software via the mail?

Our revenue dropped by 60% the year I took over.









# Time to Make a Plan! (apparently a bad one)

## "Let's be a marketing company that sells any option the client could possibly need"



### We will do everything!!!



YOU **VERY SMART** 

a Worldata division

#### My website in 2004











Online

Datacard Library [SEARCH]

Worldata - 3000 N. Military Trail, Boca Raton FL 33431-6375









Phone: 561 393-8200 - 800 331-8102 Fax: 561 368-8345 Email: mail@worldata.com - Web: http://www.worldata.com



#### **Every Presentation Was Horrible!**

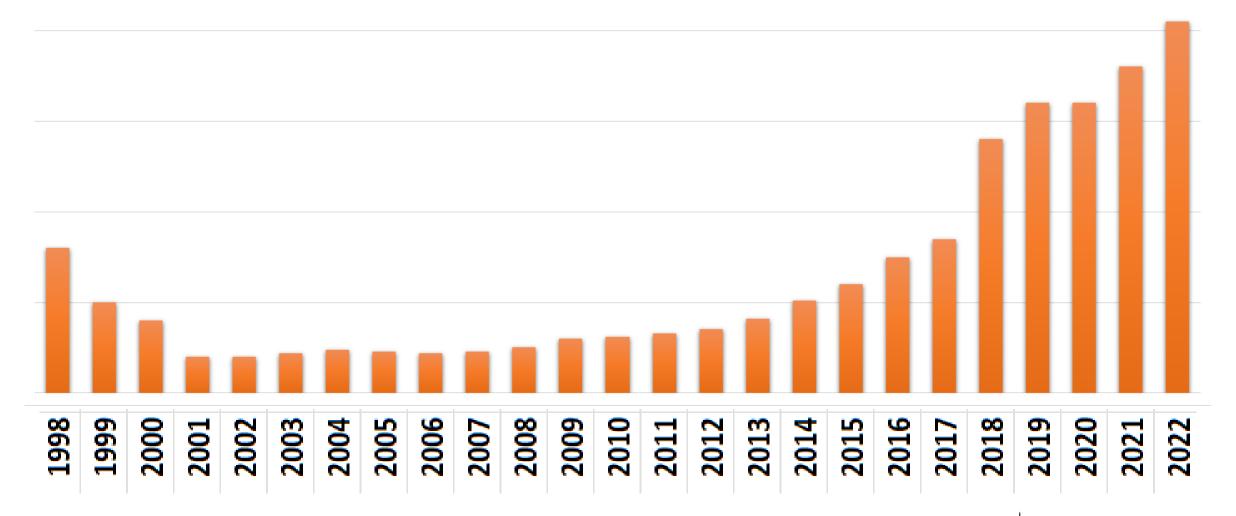


# Pitch after Pitch after Pitch...FAIL!

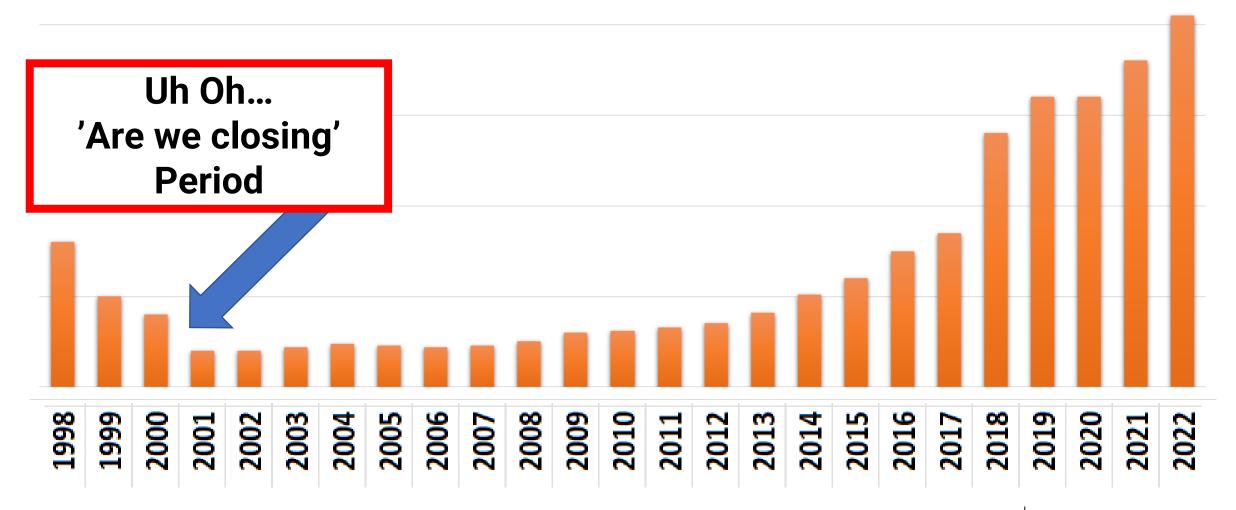
#### Weren't Known For Anything...



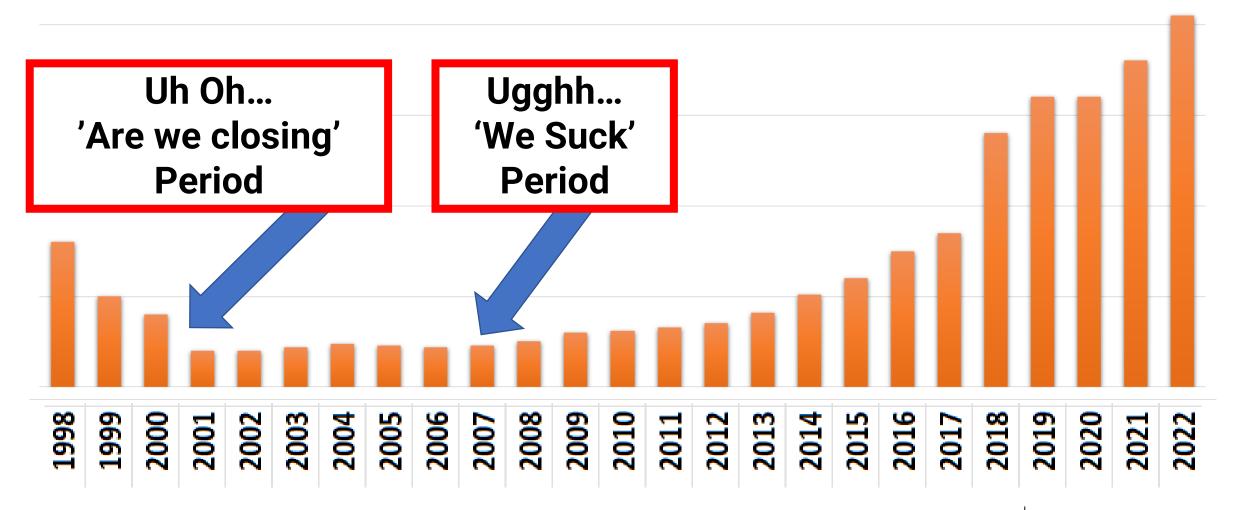
"That part about email was interesting. You probably would have gotten our other business eventually."





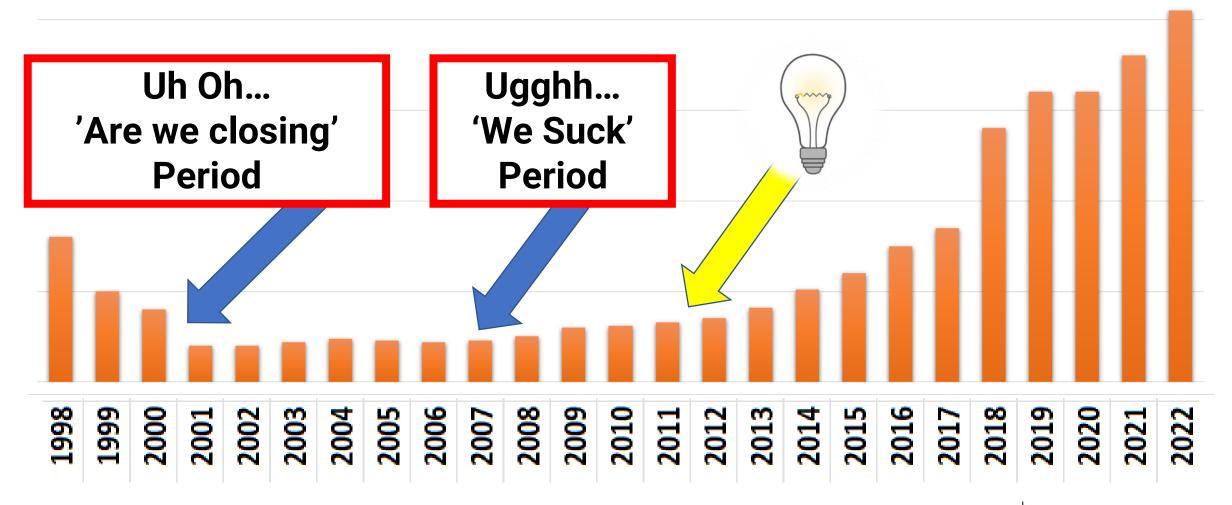








"That part about email was interesting. You probably would have gotten our other business eventually."





### Apple = Phone

50% of Revenue from Non-Phone Products/Services

#### Starbucks = Coffee

40% of Revenue from Things Other Than Coffee

### Tommy John = Underwear

70% of My Clothes Are Tommy John!



### The 2 Big Ideas!

Be Known For Something!

 Give Something Instead of Asking For Something



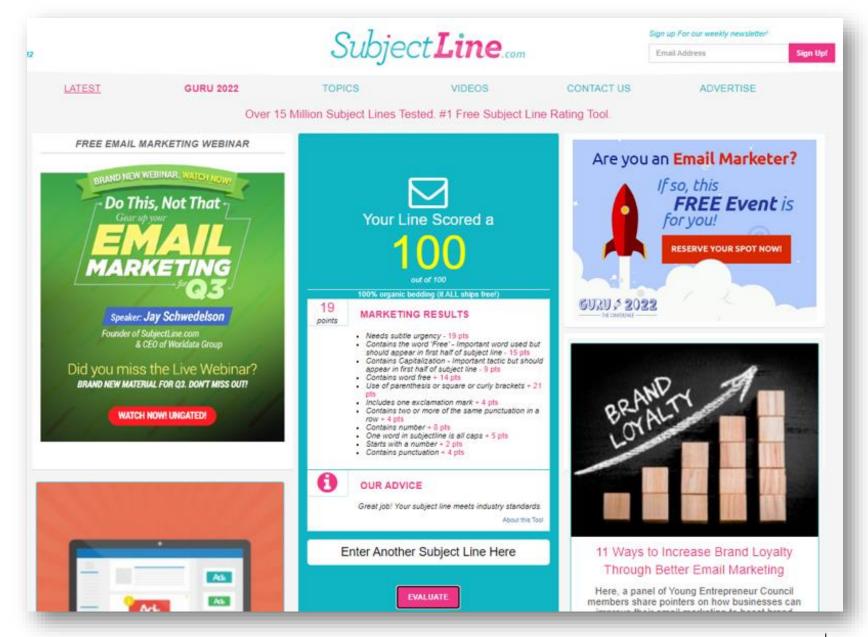
## The 2 Big Ideas!

Be Known For Something!

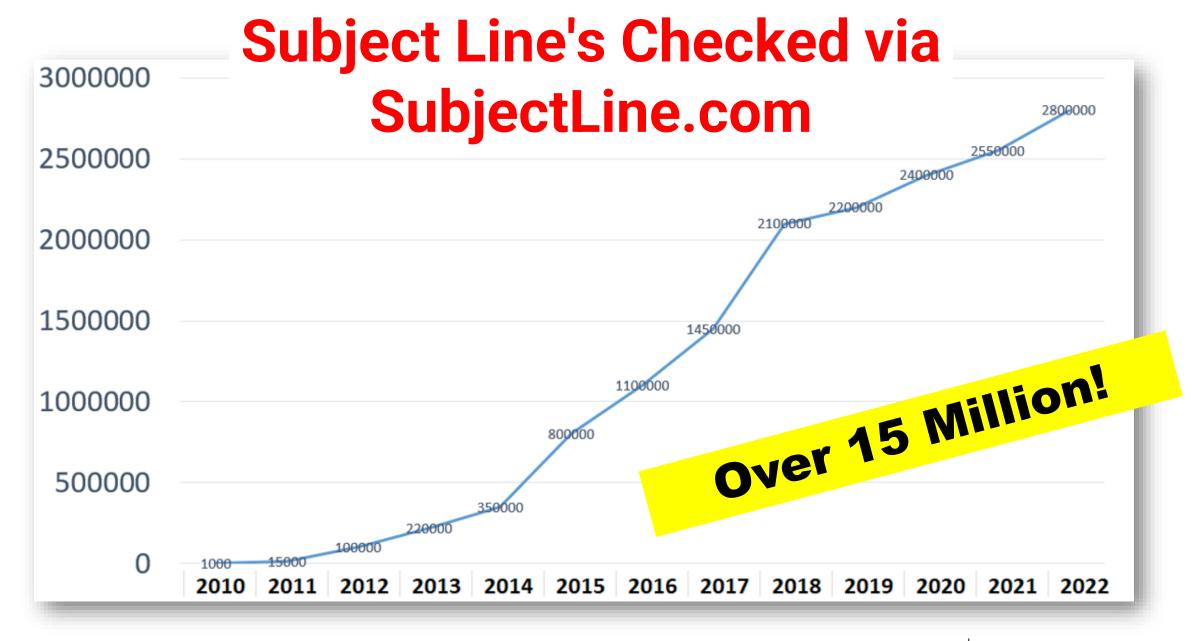
• Give Something Inctor A BUSINESS
THIS IS NOT JUST FOR YOUR CAREER!
OWNER. THIS IS FOR YOUR
OWNER.

#### SubjectLine.com











### SubjectLine Quick Tips

### "You Seem Like You Know Stuff. What else can you help us with?"

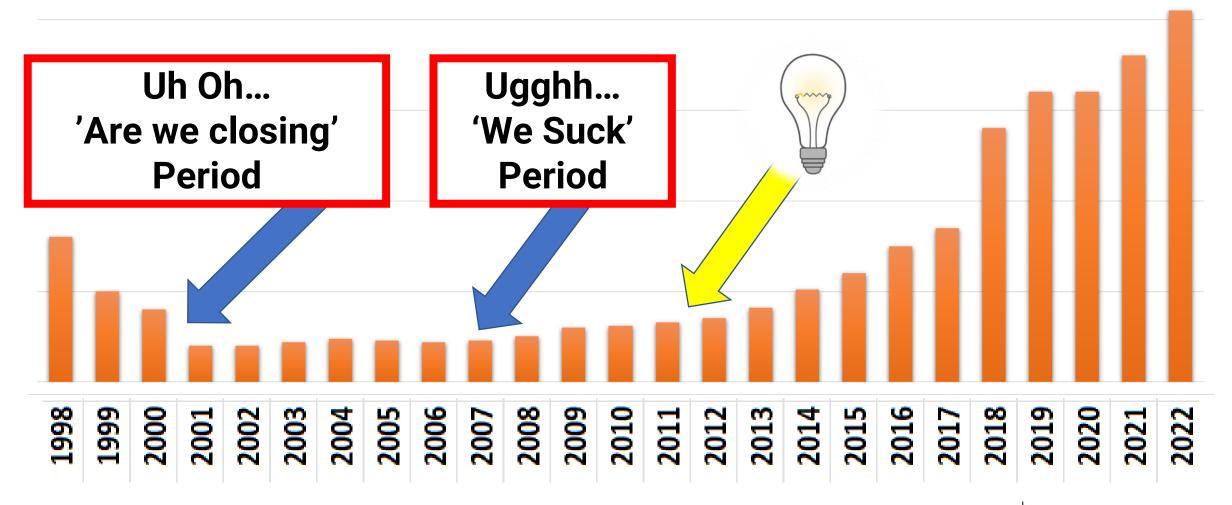
#### I'm the 'Subject Line' guy...

## 50% of my revenue is NOT from email!



# Be Known For Something







## Most Recent Phase: "SCREW IT"

Started talking like myself...

• Started a newsletter with details about my actual life...

 Being 'real' is the secret sauce to everything!



## FREE Email Marketing Calendar: Best and Worst Days to Send B2B and B2C Versions!



# Since you didn't ask...

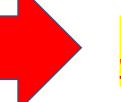


#### **GuruConference.com**





# "SEND ME EVERYTHING" Sign me up for GURU! Send me SLIDES Send me CALENDAR Sign me up for SCOOP



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